

**ACADEMIC SENATE – Budget & Long-Range Planning Committee**  
**Spring 2018**

Due: Wednesday, June 20, 2018

<b>MEMBERS</b>	
<b>Name</b>	<b>College/Unit</b>
Bieraugel, Mark	PCS
Brancart, Victor	Admin
Davol, Andrew (LV S18)	CENG
Hurley, Sean (CH)	CAFES
Loberg, Molly	CLA
Manoukian, Emma	ASI
Miller, Tad	OCOB
Rainbolt, Ed	Admin
Rein, Steve	CSM
Torres-Bustamante, Cesar	CAED
VACANT	CENG

<b>CHARGES</b>		
<b>Charge</b>	<b>Complete?</b>	<b>Status/Notes</b> <small>(If not complete, provide expected completion date)</small>
Review of Strategic Plan – resolution. <b>Spring 2018</b>	<input type="checkbox"/>	The committee was unable to finish this charge this year because the strategic plan was not complete for us to review. We have seen several drafts of the plan over the last academic year and have provided valuable feedback that has been incorporated into the plan to strengthen it. The input that we have provided this year has strengthen the emphasis regarding the academic side of the university. The committee is happy to report that we have great confidence that the Provost and her senior staff are actively engaged in the process to strengthen the academic components of the plan. We anticipate that the plan should be in final draft form this summer so the committee can review it in the Fall. At that time, we will develop and submit a resolution regarding the plan.
Review membership of the committee, specifically ex officio members. <b>Spring 2018</b>	<input checked="" type="checkbox"/>	The committee has discussed whether we need to add individuals to the committee to obtain a better picture regarding budgeting on campus. We deliberated on adding an individual from the Cal Poly Corporation and ITS. The committee believed that it would be better to offer invitations to key budgeting staff from these groups to come and present rather than having them on the committee. Given that the committee has representation from AFD and Academic Affairs, we believe we can get an adequate picture regarding

		budget from these two representatives, as well as, have an adequate voice regarding budgetary matters.
<p>Review budgeting role of the committee.</p> <p><b>Academic year 2017-2018</b></p>	<input type="checkbox"/>	<p>The committee has developed a much better understanding of the budgeting process this year. Most of the budget is fixed and usually follows last year's budget numbers except for new money coming in from the state. The President's cabinet comes together usually sometime in the Spring Quarter to discuss how the extra money is divvied up amongst the different divisions of the university.</p> <p>The committee finds it unfortunate that the faculty do not have a representative (e.g., Senate Chair) in these discussions. It is recognized by the committee that the Provost is the faculty's representative in these meetings. We believe it would greatly help transparency if either a faculty member, preferably the Senate Chair, be present at these discussions. If the administration is not interested in this, it would be a value to have the Provost meet with BLRP committee or the Executive Committee of the Senate before and after the meeting for consultative purposes. It is recommended by the committee that BLRP be charged with moving forward with a resolution next year requesting this representation or consultative role.</p> <p>Another recommendation the committee has for a charge next year is to create a resolution that requests the administration to establish a budget calendar with mechanisms for reporting back to the BLRP committee or the Senate major meetings that occur regarding budget.</p>

### **NOTES:**

The committee met six times in the Spring Quarter: April 13<sup>th</sup>, April 20<sup>th</sup>, April 27<sup>th</sup>, May 11<sup>th</sup>, May 25<sup>th</sup>, and June 1<sup>st</sup>.

One item that the committee was pursuing this quarter was a resolution regarding how to examine graduate programs that may not be sustainable. Over the last few years, the Provost has been pushing for an examination of the viability of certain graduate programs. This has caused a bit of an uproar with faculty from programs that may currently be struggling. It is recommended that the BLRP committee or the Faculty Affairs Committee should be charged with moving forward on a resolution that examines a set of procedures for decommissioning graduate programs that do not appear to be long-term sustainable and are a major cost to the department that exceed the benefits of the program (e.g., the grad program may be helping the scholarship side of the teacher-scholar model). There were three resolve clauses that we were discussing: Resolve clause 1 calls upon a new program to provide a projection of

demand for the new program for the first six years; Resolve clause 2 calls upon grad programs to provide potential enrollment targets in the program review process; and Resolve clause 3 requests that decision that are made regarding a program's continuation be based on the ability of the program to meet its enrollment targets.

A second item the committee explored this summer was whether the committee wanted to develop a CSU budget committee survey to get a better look at how other budget committees work at other campuses. Based on information that was provided by the Senate Chair earlier in the year, the committee came to the conclusion that it would not be enlightening to conduct a survey at this time.

With the recent blow up on campus regarding diversity and inclusion, the committee spent a meeting discussing what role the committee could have regarding these issues. The key conclusion to this discussion was that the BLRP committee should continue to advocate for constrained costs at the university so that cost of education (including housing cost) is not a limiting factor to increasing diversity on campus. The committee had concerns that the Cal Poly Opportunity Grant and its wealth shifting effect may cause only very wealthy students to come from other states, which may lead to other issues that can counter diversity and inclusion.

The committee at its May 25<sup>th</sup> meeting was given the opportunity to preview a draft of a budget template being developed by the Provost's office. This template is meant to have all the Colleges' budgets to be reported in a consistent manner so that they are comparable across Colleges. It also is setup so that it can be used to track budgets on a monthly basis. The committee was very happy with the progress made on this template and looks forward to examining different College's budgets in the future based on this template.

Our final meeting of the quarter brought together the Provost, The Vice-President for Student Affairs, and a couple of the Provost's senior staff. At this meeting, we reviewed and provided feedback on the most current version of the University Strategic Plan. It is expected that the plan will be finished over the Summer Quarter and will be ready for review early in the Fall Quarter. The goal of the Administration is to begin implementation of the plan by the end of Fall Quarter.